Question 1:

Who should do the legwork of gathering the marketplace data for the Product Owner?

* **It does not matter who does the legwork**
* **The Scrum Team and the Key Stakeholders**
* **The Product Owner**
* **The Scrum Team**

Question 2:

What are Product Backlog characteristics? Select three.

* **As long as a product exists, its Product Backlog also exists**
* **It is never complete**
* **When the final version of a product is rolled out, its Product Backlog is dismissed**
* **A Product Backlog could be closed when it contains no items to include into the next Sprint**
* **It is dynamic**

Question 3:

If it is not an organizational standard, who is responsible for creation of the Definition of Done?

* **The Scrum Master**
* **The Scrum Team**
* **The Product Owner**
* **The Developers**

Question 4:

Why does the Scrum framework recommends small Scrum Teams of 10 or fewer people?

* **Because they remove more impediments to the Scrum Team**
* **Because they are more productive**
* **Because they better decide how to order the Product Backlog**
* **Because they communicate better**

Question 5:

Imagine the following situation. At the Sprint Retrospective meeting the Scrum Team identified some improvements related to the product that can be done. What may the Scrum Team do? Select the best option.

* **Add the improvements to the Sprint Backlog for the next Sprint.**
* **Assign a responsible team member for at least one improvement. Check the progress at the next Retrospective.**
* **Assign responsible team members for every improvement. Check the progress at the next Retrospective.**

Question 6:

The Sprint Backlog is owned by the:

* **Product Owner.**
* **Developers.**
* **Scrum Master.**
* **Scrum Team.**

Question 7:

What impact does an evolving environment have on the Product Backlog?

* **Identify a different market for the current Product Backlog.**
* **A new Product Backlog is created to meet the needs of the users.**
* **The Product Backlog is a living artifact that evolves as the product and the environment in which it will be used evolves.**
* **The Product Backlog is static as it is a commitment to the stakeholders.**

Question 8:

An organization that is new to Scrum wants to know how the interactions should be between the Product Owner and the Developers. Which two statements best describes the relationship? (choose the two best answers)

* **They collaborate frequently in order for the Product Owner to make sound decisions in managing the Product Backlog.**
* **They collaborate frequently in order for the Developers to deliver Increments that address user and stakeholder needs.**
* **They only interact at the start and end of the Sprints so that the Developers is not distracted while they are doing the work.**
* **The Developers helps the Product Owner acquire a deep understanding of the technology being used.**
* **The Product Owner manages the work being done in order to maximize Developers utilization and project performance.**

Question 9:

Who is accountable for the Product Backlog?

* **The Product Owner and The Scrum Master**
* **The Developers**
* **The Scrum Master**
* **The Product Owner and The Developers**
* **The Product Owner**

Question 10:

What is the result of the Sprint Review?

* **Common understanding of what can be delivered in the Increment and how will the work needed to deliver the Increment be achieved**
* **Common understanding of progress toward the Sprint Goal and how progress is trending toward completing the work in the Sprint Backlog**
* **A list of improvements that the Scrum Team will implement in the next Sprint**
* **A revised Product Backlog that defines the probable Product Backlog items for the next Sprint**

Question 11:

Scrum users must frequently inspect artifacts and progress toward the product's vision and goals. In what ways does a Product Owner take the lead on detecting desirable/undesirable variances? (choose the best two answers)

* **The Product Owner invites stakeholders to the Sprint Review to learn about the current state of the market and how it influences what could be done next to optimize value.**
* **At the Sprint Review the Product Owner shares the Product Backlog as it stands. He or she projects likely target and delivery dates based on progress to date which results in a revised Product Backlog.**
* **At the conclusion of Sprint Planning the Product Owner inspects the Sprint Backlog before allowing the development process to begin.**
* **During the Daily Scrum the Product Owner inspects the Sprint burn-down chart in order to create a report on the team's performance.**

Question 12:

The structure of the Daily Scrum is well-defined and constant. Every Developer should answer the three main questions:

What did I do yesterday?

What will I do today?

Do I see any impediment?

* **False**
* **True**

Question 13:

Select the two meetings in which people outside the Scrum Team are NOT allowed to participate.

* **The Sprint Planning**
* **The Sprint Retrospective**
* **The Sprint Review**
* **The Daily Scrum**

Question 14:

What is the maximum length of the Sprint Planning in a project with three-week Sprints?

* **6 hours**
* **3 hours**
* **8 hours**
* **4 hours**

#### **Explanation**

**Sprint Planning is timeboxed to a maximum of eight hours** for a one-month Sprint. For shorter Sprints, the event is usually shorter.

**Important note :**

Be careful, the concept of proportionality was effective in the 2013 version of the Scrum Guide but it's been abandoned since the 2017 version of the Scrum Guide. So since 2017, the **MAXIMUM** length of the Scrum Events are 15 mins for the Daily Scrum, 8 hours for the Sprint Planning, 4 hours for the Sprint Review and 3 hours for the Sprint Retrospective **no matter the length of the Sprint**.

Question 15:

Who don't participate in the Sprint Retrospective? Select two.

* **The Scrum Master**
* **The Developers**
* **The Product Owner**
* **The Key Stakeholders**
* **The Team Manager**

Question 16:

What should be taken into account for the Definition of Done? Select the two most appropriate items.

* **The Definition of Done of other Scrum Teams working on other products**
* **Advice of the Scrum Master**
* **Conventions, standards and guidelines of the Organization**
* **Experience of the Product Owner**
* **The Definition of Done of other Scrum Teams working on the same Product**

Question 17:

The Scrum Master should not allow the Product Owner to attend the Sprint Planning if the PO is not ready with a Sprint Goal. Is this true or false?

* **False**
* **True**

Question 18:

Although Burn-down charts are optional, it can be useful tool for tracking what measure? (choose the best answer)

* **How much cost has been accumulated.**
* **How much work is remaining across time.**
* **How much business value has been delivered to the customer.**
* **How individual team members are performing.**

Question 19:

When is ownership of individual items, in the Sprint Backlog, assigned to Developers?

* **During Daily Scrum.**
* **Any time during Sprint Planning.**
* **Never. Even if individuals work on specific Sprint Backlog items, the Developers as a whole remains accountable for the Sprint Backlog in its entirety.**
* **When the Scrum Master assigns it.**

Question 20:

Why do the Developers need a Sprint Goal?

* **The Developers are more focused with a common and specific goal**
* **Sprint Goals are not valuable. Everything is known from the Product Backlog**
* **A Sprint Goal only gives purpose to sprint 0**
* **A Sprint Goal ensures that all of the product Backlog items selected for the Sprint are implemented.**

Question 21:

The Increment is the sum of all the Product Backlog items completed during the current Sprint only.

* **False**
* **True**

Question 22:

What action should a Scrum Master take if the Developers have decided that Retrospectives are no longer necessary?

* **Start facilitating more productive and useful Retrospectives.**
* **Comply with the team's decision.**
* **Suggest reducing the frequency of the Retrospectives.**
* **Extend the Sprint time-box in order to fit the Retrospectives.**

Question 23:

It is a good practice to have from time to time a special technical Sprint that consists only of tasks removing the technical debt without implementing any new functionality.

* **False**
* **True**

Question 24:

Only the Product Owner and the Developers participate in the Sprint Planning. There is nothing to do for the Scrum Master.

* **False**
* **True**

Question 25:

An inspector finds that a work aspect deviates outside acceptable limits, and that the resulting product will be unacceptable. When will the team adjust this work aspect to minimize the deviation?

* **As soon as possible**
* **After the Scrum Master approves the adjustment**
* **In the next Scrum Event**

Question 26:

You are a Product Owner who is also responsible for monitoring the TCO (Total Cost of Ownership). What are the costs that can influence the TCO of the product being built? (choose the best answer)

* **The financial funding of product development, where each Sprint has a fixed cost.**
* **All the investments (conception, development, operation and maintenance) to be made in the product.**
* **The accrued cost compared to the value generated by the product.**

Question 27:

What are the true statements?

* **Only the Product Owner can cancel the Sprint. Others can only influence the decision to cancel**
* **Only the Developers should be responsible for estimating the Product Backlog Items**
* **Only the Product Owner can change the Sprint Backlog**
* **Only the Product Owner should update the Product Backlog without delegating to anyone**

Question 28:

Each Scrum Team must have a different Product Owner.

* **False**
* **True**

Question 29:

What does Product Backlog management include? Select three most applicable items.

* **Ensuring that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next**
* **Presenting Product Backlog items to the Key Stakeholders**
* **Ordering the items in the Product Backlog to best achieve goals and missions**
* **Moving Product Backlog items into the Sprint Backlog**
* **Optimizing the value of the work the Developers perform**

Question 30:

What areas of focus can help a Product Owner make sure that the product is delivering value? (choose the best three answers)

* **The level of accuracy between the done Increment and the original requirements.**
* **How much of the functionality of his product is being utilized.**
* **How much can the customer absorb and use the product.**
* **The size or quantity of the User Stories delivered.**
* **Direct customer feedback.**

Question 31:

Who is responsible for all product related activities?

* **The Developers**
* **The Scrum Team**
* **The Product Owner**
* **The Key Stakeholders**
* **The Product Owner and the Scrum Master**
* **The Scrum Master**

Question 32:

What are the best ways for a Product Owner to manage value for the Product? (choose the best two answers)

* **Frequently releasing increments to validate assumptions built into the product.**
* **Managing the Product Cost Ratio.**
* **Ordering of the Product Backlog.**
* **Setting value points on individual Product Backlog items.**

Question 33:

How can you determine that the Product Owner and the Developers are interacting enough throughout a Sprint :

(Select the two best answers)

* **See if the Product Owner is present at every Daily Scrum.**
* **See the level of velocity of the Developers.**
* **See whether the Product Owner is satisfied with the increment.**
* **See whether the Stakeholders / users are satisfied with the increment.**

Question 34:

Once the Product Owner gained his Product Vision and defined the tactics of bringing this vision to life, it is a bad idea to change them before the next Product Release.

* **False**
* **True**

Question 35:

In which meetings the Key Stakeholders are allowed to participate?

* **The Daily Scrum**
* **The Sprint Retrospective**
* **The Sprint Planning**
* **The Sprint Review**

Question 36:

What does the Burndown Chart show?

* **Hierarchy of tasks that comprise a project**
* **How much is known about the Product over time**
* **Dependencies, start times and stop times for project tasks**
* **How much work remains till the end of the Sprint**

Question 37:

What are the three pillars that uphold Scrum?

* **Transparency**
* **Agility**
* **Adaptation**
* **Cross-functionality**
* **Inspection**
* **Self-organization**

Question 38:

What is the Commitment for the Sprint Backlog ?

* **The Scrum Goal.**
* **The Product Goal.**
* **The Sprint Goal.**
* **The Definition of Done.**

Question 39:

Which measures can help to determine the product success? (choose the best 3 answers)

* **The Scrum Team's velocity.**
* **The product's impact on cost.**
* **The product's impact on customer satisfaction.**
* **The frequency of membership changes within the Scrum Team.**
* **How much of the planned scope is delivered by the end of the Sprint.**
* **The product's impact on revenue.**

Question 40:

The Product Owner wants to apply some non-functional requirements to the Product. What is the best way to proceed?

* **Create a new Item for every requirement in the Product Backlog**
* **Find a way to convert non-functional requirements into Product features and act accordingly**
* **Add the non-functional requirements to the DoD and check every Increment against these criteria**

Question 41:

Who must get feedback from the Key Stakeholders at the Sprint Review?

* **The Product Owner**
* **The Developers**
* **The Scrum Master**
* **The Scrum Team**

Question 42:

The purpose of the Sprint Retrospective is to (select three):

* **Get feedback from the Key Stakeholders invited by the Product Owner**
* **Identify and order the major items that went well and potential improvements**
* **Inspect how the last Sprint went with regards to people, relationships, process, and tools**
* **Create a plan for implementing improvements to the way the Scrum Team does its work**
* **Get technical or domain advice from specialists invited by The Developers or The Scrum Master**

Question 43:

Product Backlog Refinement…

Select the two most applicable sentence endings.

* **Is an ongoing process**
* **Is time-boxed to a maximum of 4 hours**
* **Is the act of adding detail, estimates, and order to Product Backlog items**
* **Answers the question: how will the work needed to deliver the Increment be achieved**
* **Usually happens 2-4 times in dependency of the Sprint length**

Question 44:

When is the Scrum Team allowed to interact with the Key Stakeholders (select the most applicable option)?

* **The Sprint Review**
* **The Sprint Retrospective**
* **Any time where it’s valuable to have the Stakeholder input**
* **The Daily Scrum**

Question 45:

Could the Sprint Planning be finished if only work planned for the first days of the Sprint is decomposed to units of one day or less?

* **Yes, if the remaining work is also estimated, maybe in bigger units**
* **No, all items in the Sprint Backlog should be decomposed to units of one day or less by the end of the Sprint Planning**

Question 46:

The Developers should be able to explain to the Product Owner and Scrum Master how it intends to work as a self-managing team to accomplish the Sprint Goal and create the anticipated Increment.

* **False**
* **True**

Question 47:

The Scrum Team consists of:

* **The Product Owner**
* **The Key Stakeholders**
* **The Scrum Master**
* **The Developers**

#### 

#### Question 48:

Who is responsible for coping with incomplete artifact transparency?

* **The Product Owner**
* **The Scrum Master**
* **The Developers**
* **The Scrum Team**

Question 49:

When a sprint is cancelled, the Scrum Team discards all the work and refines a new Product Backlog

* **False**
* **True**

Question 50:

Who participate in the Sprint Review? Select all applicable variants.

* **The Scrum Master**
* **The Product Owner**
* **The Key Stakeholders**
* **The Developers**
* **The Organization CEO**

Question 51:

Successful use of Scrum depends on people becoming more proficient in living five values including:

* **Multitasking**
* **Commitment**
* **Velocity**
* **Respect**
* **Hierarchy**

#### 

Question 52:

What impact does technical debt have on the Product Owner? (choose the best two answers)

* **Technical debt has no impact on the delivery of value.**
* **Technical debt is only a concern of the Developers as the Product Owner should not be distracted by technical aspects.**
* **Technical debt can reduce the velocity in which new functionality can be created.**
* **More time and money is spent maintaining the product when you have technical debt.**

Question 53:

Select the three best options to finish the sentence below.

Technical debt …

* **reflects some extra development work**
* **is a real risk which can genuinely be incurred**
* **is a lack of technical supplies**
* **compromises long-term quality of the Product**
* **belongs entirely to the Developers. No one else should know about it.**

Question 54:

Who is allowed to participate at the Daily Scrum?

* **The Developers**
* **The Product Owner**
* **The Scrum Master**
* **The Key Stakeholders**

Question 55:

Multiple teams working on the same product should maintain separate Product Backlogs.

* **False**
* **True**

Question 56:

A team should NOT start the first Sprint until the Product Owner has detailed all of the Product Backlog items in the Product Backlog.

* **True**
* **False**

Question 57:

Which of the following describe the Definition of Done? (choose 2 answers)

* **Increases transparency**
* **Ensures everything is documented**
* **Helps ensure the Increment is releasable**
* **Helps increase velocity**

Question 58:

For the first Sprint, the inputs are the Product Backlog and the Projected Capacity of the Developers. What are the additional inputs to the subsequent Sprints?

* **Sprint Plan**
* **Past performance of the Developers**
* **Defect list from previous Sprint**
* **Last Product Increment**

Question 59:

A product is a vehicle to deliver value. It has no boundary, known stakeholders and undefined users or customers.

* **True**
* **False**

Question 60:

Who is responsible for estimating the Product Backlog items?

* **The Technical Architect.**
* **The Developers after clarifying the requirements with the Product Owner.**
* **The Scrum Master.**
* **The Developers by themselves.**
* **The Product Owner.**

Question 61:

In which meetings the Key Stakeholders much participate?

* **The Sprint Review**
* **The Daily Scrum**
* **The Sprint Retrospective**
* **The Sprint Planning**

Question 62:

The Sprint Backlog is never modified during the Sprint as the Sprint Goal doesn't change.

* **False**
* **True**

Question 63:

The Scrum framework ensures that adding more ressources to the product development will proportionally increase the product value.

* **True**
* **False**

Question 64:

How will an organization know the outcomes of a product that is currently in development? (choose the best answer)

* **By releasing often, and updating KPIs (key performance indicators) on value after every release and feeding this information back into work on the Product Backlog.**
* **By an increase of velocity trends from Sprint to Sprint.**
* **By the pattern of Increment approvals by the Product Owner and stakeholders at the Sprint Review.**
* **By comparing the estimated time for development versus the actual time spent.**

Question 65:

When something about Scrum frustrates the Product Owner, he can delegate some accountabilities to the Scrum Master.

* **True**
* **False**

Question 66:

Who has the “last say” on the order of items in the Product Backlog?

* **The Developers**
* **The Scrum Master**
* **The Product Owner**
* **The Product Owner and The Scrum Master**

Question 67:

Scrum is best described as

* **Framework for developing and sustaining complex products**
* **Collection of best practices**
* **Software methodology**
* **Product development process**

Question 68:

If multiple Stakeholders have varied interests in the product and different viewpoints what is the best strategy for the Product Owner?

* **Listen to the people that fund the product’s development because they always have the last word**
* **Stick to the viewpoint promising the fastest time-to-market**
* **Do an intelligent balancing of interests and try to maximize the value of the Product as a whole**
* **Calculate ROI (Return Of Investments) for every viewpoint and select the maximal one**

Question 69:

If 5 Scrum Teams are working on the same product, how many Product Owners are needed?

* **As decided by the self-organized Scrum Team**
* **As decided by the management**
* **One Product Owner**
* **Five Product Owners**

Question 70:

When multiple Scrum Teams are working on the same product, should they integrate all their work into a single functional increment every Sprint?

* **No, because it's not mandatory that the increment is fully integrated at each Sprint. The integration can be done during "Integration Sprints".**
* **Yes, so that the whole Scrum Team and the Stakeholders can inspect a full piece of functionality at the Sprint Review.**
* **No, because every Scrum Team is self-managed and independent and works on their own.**
* **Yes, but only for the Scrum Teams whose work have dependencies between each others.**

Question 71:

At the Sprint Retrospective meeting, the Scrum Team can add the identified improvements to the Sprint Backlog for the next Sprint?

* **False**
* **True**

Question 72:

All increments to be created by the Developers must come from the Product Backlog.

* **False**
* **True**

Question 73:

How is the Product Backlog ordered?

* **Items with the fewest Story Points are at the top and the most at the bottom.**
* **Items are ordered by function (ie design, frontend, backend, database).**
* **The least risky items are at the top and the riskiest items at the bottom.**
* **Highest priority items at the bottom and lowest priority items at the top.**
* **Whatever seems the best to the Product Owner.**

Question 74:

What is a key inspect and adapt meeting for the Developers?

* **Project Status Meeting**
* **Daily Scrum**
* **Design Sessions**

Question 75:

Who monitors the remaining work of the Product Backlog?

* **The Developers**
* **The Scrum Master**
* **The Product Owner**
* **The Scrum Team**

Question 76:

Every Product Backlog Item should be created by the Product Owner personally and only then the Developers can add details to it at the PO’s discretion.

* **False**
* **True**

Question 77:

What are the Scrum Artifacts? Select all applicable items.

* **Sprint Backlog**
* **Increment**
* **Product Backlog**
* **The Sprint Goal**
* **The list of removed impediments**

Question 78:

Which is not a Product Backlog Management activity?

* **Clearly expressing and ordering Product Backlog items**
* **Optimizing the value of the work the Developers perform**
* **Ensuring the Developers understand items in the Product Backlog to the level needed**
* **Using formal change control to manage Product Backlog when market provides feedback from Product usage**

Question 79:

All Scrum Teams working on the same Product should use the same Product Backlog.

* **False**
* **True**

Question 80:

Definition of Done is created during the first Sprint and remains unchanged until the Product release.

* **False**
* **True**

Question 81:

What should a Product Owner take in consideration when ordering the Product Backlog? (choose the best answer)

* **How much time the Developers are allocated to the project.**
* **Whatever is the most appropriate to achieve the product's goals and to optimize the value delivered to the users.**
* **The items with the highest ROI are always at the top.**
* **The availability of the technical lead.**
* **The highest priority items are always at the top.**
* **The newest items are added towards the bottom.**

Question 82:

Who defines the Definition of Done?

* **Developers**
* **Scrum Team**
* **Technical / Domain Experts**
* **Product Owner**

Question 83:

Other people than the Scrum Team can attend the Sprint Planning in order to provide technical or domain advice.

* **False**
* **True**

Question 84:

Lean thinking is a fundamental of the Scrum Framework.

* **True**
* **False**

Question 85:

The Scrum Master does the following regarding the Daily Scrum (select all applicable variants):

* **Is responsible for conducting the Daily Scrum**
* **Ensures that the Developers have the meeting**
* **Teaches the Developers to keep the Daily Scrum within the 15-minute time-box**
* **If others are present at the Daily Scrum, ensures that they do not disrupt the meeting**

Question 86:

Who assigns tasks to the Developers?

* **The project manager**
* **Developers themselves**
* **The Scrum Master**
* **The Product Owner**

Question 87:

What two attributes are optional for a Product Backlog Item?

* **Order**
* **Dependencies**
* **Test descriptions that will prove PB Item completeness when "Done"**
* **Description**
* **Size estimate**

Question 88:

Who can change the Sprint Backlog in the middle of the Sprint?

* **Only the Developers**
* **Only the Product Owner**
* **Only the Scrum Master**
* **The Scrum Team**

Question 89:

What prerequisites must be met before a Sprint Planning can start? (choose the best answer)

* **Availability of key Scrum Team members.**
* **There are no such prerequisites.**
* **Approval from the steering committee.**
* **A fully refined Product Backlog.**
* **The preparedness of the Product Owner.**
* **User Stories that conform with the Definition of Ready.**

Question 90:

Which statement is true about the Product Backlog?

* **It supplements the requirements document.**
* **It is a living artifact that evolves as the product and the environment in which it will be used evolves.**
* **It should not have more than 6 months of work.**
* **It is a complete project plan that the Scrum Team commits to completing.**

Question 91:

What technique should be used for representing Product Backlog Items?

* **User Stories**
* **Any technique, even a mix of several techniques**
* **Use Cases**
* **Acceptance Tests**
* **Scenarios**

Question 92:

A Scrum Team can identify the improvements only during the Sprint Retrospective

* **True**
* **False**

Question 93:

Which statement regarding the Product Backlog is FALSE?

* **It is a finalized list of requirements to be done for the Product.**
* **Ordered based on value, priority, risk, and dependencies.**
* **It is an inventory of work to be done for the Product.**
* **It is managed by the Product Owner.**

Question 94:

Who is responsible for collaborating with the stakeholders?

* **The Product Owner**
* **The Scrum Team**
* **The Product Owner and The Scrum Master**
* **The Developers**
* **The Scrum Master**

Question 95:

What is Scrum?

* **A sequential design process, used in software development processes, in which progress is seen as flowing steadily downwards.**
* **A software development methodology which is intended to improve software quality.**
* **A lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.**

Question 96:

Who identifies the Key Stakeholders for the Product?

* **The Developers**
* **The Scrum Team**
* **The Upper Management**
* **The Product Owner**
* **The Scrum Master**

Question 97:

In the Scrum context, the word “development” only refers to software.

* **False**
* **True**

Question 98:

How long should the Sprint Planning be?

* **Not more than 8 hours**
* **Until all the Items in the Sprint Backlog are decomposed to units of one day or less**
* **Not more than 4 hours**

Question 99:

The Sprint Backlog is created at the Sprint Planning. It is prohibited to add new work into the Sprint Backlog later by the Developers.

* **True**
* **False**

Question 100:

What are the desired benefits of a Product Owner having a clear Product Vision? (choose the best three answers)

* **A Product vision provides an overarching direction so that Sprints deliver high added-value.**
* **A Product vision provides the Sprint Review a way of inspecting the incremental progress.**
* **It helps the Scrum Team stay focused and provides them something to check their decisions against.**
* **A Product vision helps the Scrum Team know how much work is remaining until it can be satisfied.**
* **It's not mandatory in Scrum and there's no direct benefit.**

Question 101:

When does inspection occur?

* **All the time**
* **When the Product Owner finds necessary**
* **Frequently, but not so often that gets in the way of work.**
* **At the Sprint Review**

Question 102:

What are the time-boxes for the Sprint Review and the Sprint Retrospective?

* **3 hour time-box for each**
* **3 and 4 hours respectively**
* **4 and 3 hours respectively**
* **4 hour time-box for each**

Question 103:

Product Backlog Refinement practice focuses on Items for upcoming Sprints, not the current Sprint in progress. True or false?

* **False**
* **True**

Question 104:

What happens during the Sprint? Select three answers.

* **Quality goals do not decrease**
* **Sprint scope is defined at the Sprint Planning and cannot be changed**
* **No changes are made that would endanger the Sprint Goal**
* **The Sprint Goal is changed frequently to reflect the status of the remaining work**
* **Scope may be clarified and renegotiated with the Product Owner as more is learned**

Question 105:

The Scrum Master serves the organization in several ways, including:

* **Planning and advising Scrum implementations within the organization**
* **Removing barriers between stakeholders and Scrum Teams**
* **Developing and explicitly communicating the Product Goal**
* **Ensuring that the Product Backlog is transparent, visible and understood**
* **Leading, training, and coaching the organization in its Scrum adoption**

Question 106:

How does the Scrum Master serve the Scrum Team? Select the three most appropriate answers.

* **Leading and coaching the organization in its Scrum adoption**
* **Finding techniques for effective Product Backlog management**
* **Helping the Scrum Team focus on creating high-value Increments that meet the Definition of Done**
* **Coaching the team members in self-management and cross-functionality**
* **Ensuring that all Scrum events take place and are positive, productive, and kept within the timebox**

Question 107:

What happens when a Sprint is cancelled? Select three.

* **At the Sprint Retrospective the Scrum Master determines who from the Developers are responsible for cancelling the Sprint**
* **Any completed and “Done” Product Backlog items are reviewed**
* **All incomplete Product Backlog Items are re-estimated and put back on the Product Backlog**
* **If part of the work is potentially releasable, the Product Owner typically accepts it**
* **Several top Product Backlog Items are taken into the Sprint Backlog to replace the obsolete items**

Question 108:

How does the Scrum Master serve the Organization? Select the three most appropriate answers.

* **Leading and coaching the organization in its Scrum adoption**
* **Planning Scrum implementations within the organization**
* **Working with other Scrum Masters to increase the effectiveness of the application of Scrum in the organization**
* **Mixing experienced developers and junior specialists across different Scrum Teams in the organization to speed up Scrum adoption**
* **Making sure the key stakeholders are invited on all Scrum Reviews within organization**

Question 109:

At the end of Sprint Planning, the Developers could not decompose all of the work into units of one day or less. It could decompose the work for only the first few days of the Sprint.

* **The Scrum Master should coach the team in required skills**
* **Since the team is self-organized, they should continue Sprint Planning in the following days before they start the work**
* **The Developers should close the Sprint Planning and start the work**

Question 110:

As a Product Owner, which of the following would be a valid point of focus? (choose the best two answers)

* **Creating User Stories.**
* **Ensuring the project and release status is transparent to customers and stakeholders.**
* **Always being near the Scrum Team just in case they need Product Owner support.**
* **Frequently work with customers and stakeholders in identifying potential work that could deliver the most value.**

Question 111:

The Sprint Review is just a demo of the Product Backlog items completed during a Sprint. Do you agree?

* **No, the Sprint Review contains many more activities**
* **Yes. There is no much difference.**
* **No, the demo also should include the Items completed in the previous Sprints that were not demonstrated for some reason**

Question 112:

Select all that apply. Scrum Team participates in:

* **Sprint Review**
* **Sprint Retrospective**
* **Daily Scrum**
* **Sprint Planning**

Question 113:

Which of the following is a valid service from the Scrum Master to the Product Owner? (choose the best answer)

* **Act as a proxy when the Product Owner is not available to the team.**
* **Helping the Product Owner find techniques for managing the Product Backlog.**
* **Helping the Product Owner order the Product Backlog items in order to maximize value.**
* **Act as the middleman between the Product Owner and the Developers, as requested or required**

Question 114:

What type of process control is Scrum?

* **Traditional**
* **Modern**
* **Empirical**
* **Adaptive**

Question 115:

All of the items on the Product Backlog must be written by the Product Owner before they are handed over to the Developers.

* **True**
* **False**

Question 116:

What is the time-box for the Daily Scrum?

* **Not limited. Every Developer should have enough time to answer the three Main Questions.**
* **20 minutes**
* **15 minutes**
* **25 minutes**

Question 117:

The Developers are always accountable for:

* **Developing and explicitly communicating the Product Goal**
* **Ordering Product Backlog items**
* **Ensuring that all Scrum events take place and are positive, productive, and kept within the timebox**
* **Adapting their plan each day toward the Sprint Goal**

Question 118:

The Product Owner is responsible for all estimates in the Product Backlog.

* **False**
* **True**

Question 119:

What is the order of items in the Product Backlog?

* **The less clear items at the top**
* **Alphabetical**
* **Less valuable and most unclear items at the bottom**
* **The recently added items at the top**

Question 120:

How does the Scrum Master help the Product Owner? Select the three most appropriate answers.

* **Introducing cutting edge development practices**
* **Leading and coaching the organization in its Scrum adoption**
* **Facilitating stakeholder collaboration as requested or needed**
* **Helping find techniques for effective Product Goal definition and Product Backlog management**
* **Helping the Scrum Team understand the need for clear and concise Product Backlog items**